Lake of the Woods District Hospital Financial Statements

March 31, 2007



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To the Board of Directors

Lake of the Woods District Hospital

We have audited the statement of financial position of Lake of the Woods District Hospital as at March 31, 2007 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of Lake of the Woods District Hospital as at March 31, 2007 and the results of its operations and the changes in its net assets for the year then ended in accordance with Canadian generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental information presented in Schedules 1-5 are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Such supplemental information has been subjected to auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Chartered Accountants

Meyers Noviis Penny M.

Kenora, Ontario May 18, 2007

		2007		2006
Assets				
Current				- 11 1 000
Cash (Note 1)	\$	5,564,854	\$	2,114,929
Short-term investments (Note 2)		336,731		823,452
Accounts receivable (Note 3)		1,576,315		1,297,161
Inventory		413,966		418,917
Prepaid expenses	-	315,653		306,586
		8,207,519		4,961,045
Capital Assets (Note 4)	,	17,769,833		19,109,370
	\$	25,977,352	\$	24,070,415
Deferred contributions – donations and grants (Note 7)  Accorded complexes future benefit obligation (Note 6)		2,283,393 7,770,354 727,500		5,520,953 622,500
Accrued employee future benefit obligation (Note 6)		8,497,854		6,143,453
Deferred contributions		0,157,001		0,1 /0, /0
Unamortized capital contributions (Note 7)		9,586,493		10,642,079
	Application of the second	18,084,347	See September 1	16,785,532
Net assets				
Invested in capital assets (Note 8)		8,183,340		8,467,291
Internally restricted for capital		250,000		250,000
Unrestricted net assets (deficit) (Page 4)	·	(540,335)		(1,432,408
		7,893,005		7,284,883
	\$	25,977,352	\$	24,070,41:
On behalf of the Board:				
Director			1	Director



		2007	 2006
Revenue, Schedule 1			
Ministry of Health and Long Term Care	\$	28,091,570	\$ 26,014,031
Patient revenue from other payors		2,517,408	2,197,910
Differential and co-payment revenue		453,141	419,247
Other revenue and recoveries	*****	3,201,236	 2,988,568
Total Hospital Operating Revenue		34,263,355	31,619,756
Other programs, net of amounts repayable to funding agencies, Schedule		5,313,002	5,782,402
3, 4 and 5		39,576,357	 37,402,158
E		39,370,337	 37,402,130
Expenses Salaries, wages and employee benefits, Schedule 2		21,758,948	21,753,048
Medical staff remuneration		4,621,661	3,751,545
Supplies and other expenses, Schedule 2		4,781,157	4,681,879
Medical and surgical supplies, Schedule 2		1,007,756	1,047,457
Drugs		1,090,320	939,507
Bad Debts		79,002	46,029
Dad Deets		,	
Total Hospital Operating Expenses		33,338,844	32,219,465
Other programs, Schedule 3, 4 and 5		5,313,002	5,782,402
		38,651,846	38,001,867
Excess (deficiency) of revenue over expense before amortization		924,511	(599,709)
Amortization of equipment		(1,422,183)	(1,395,223)
Amortization of deferred contributions related to equipment		1,193,295	1,095,698
Excess (deficiency) of revenue over expense for Ministry reporting		695,623	(899,234)
purposes			
Amortization of buildings		(509,299)	(491,454)
Amortization of deferred contributions related to buildings		421,798	 424,219
Excess (deficiency) of revenue over expense for the year	\$	608,122	\$ (966,469)



## Lake of The Woods District Hospital Statement of Changes in Net Assets

For the year ended March 31, 2007

		Invested in	Dos	Internally tricted For		2007	 2006
	Ca	pital Assets	Nes	Capital	Unrestricted	Total	 Total
Balance, beginning of year	\$	8,467,291	\$	250,000	\$ (1,432,408)	\$ 7,284,883	\$ 8,251,352
Excess of (expenses over revenues) revenues over expenses for the year (Note 8)		(316,389)		-	924,511	608,122	(966,469)
Net changes in investment in Capital assets (Note 8)		32,438		_	(32,438)	_	 _
Balance, end of year	\$	8,183,340	\$	250,000	\$ (540,335)	\$ 7,893,005	\$ 7,284,883



		2007	2006
Cash flows from operating activities  Excess of revenue over expense for the year	\$	608,122	\$ (966,469)
Adjustments for Amortization of capital assets Amortization of deferred contributions related to capital assets		1,931,482 (1,615,093)	 1,886,677 (1,519,917)
		924,511	(599,709)
Change in non-cash operating working capital balances		25,370 949,881	 (1,987,166) (2,586,875)
Cash flows from financing and investing activities Increase in deferred contributions related to capital assets Increase (decrease) in other deferred contributions Increase in long term liability related to employee future benefits Purchase of capital assets		559,507 1,940,761 105,000 (591,945) 2,013,323	1,065,961 (43,800) 99,178 (1,470,854) (349,515)
Net increase/(decrease) in cash and equivalents		2,963,204	(2,936,390)
Cash and equivalents, beginning of year	No. of Contract of	2,938,381	 5,874,771
Cash and equivalents, end of year	\$	5,901,585	\$ 2,938,381
Cash and equivalents is comprised of:  Cash  Short-term investments	\$	5,564,854 336,731	\$ 2,114,929 823,452
	\$	5,901,585	\$ 2,938,381



### For the year ended March 31, 2007

### **Operations**

Lake of the Woods District Hospital ("the Hospital") was incorporated under a Private Bill (Lake of the Woods District Hospitals Act – Bill PR50) in 1968. The Hospital is a registered charity under the Income Tax Act and accordingly is exempt from income taxes.

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. The financial statements represent the operations of Lake of the Woods District Hospital and do not include assets, liabilities and activities of the Lake of the Woods District Hospital Foundation or the Lake of the Woods District Hospital Auxiliary, which, although related to the Hospital are not operated by it.

In addition to the Hospital's operating fund which reflects the activities of the day to day operations of the Hospital, the financial statements also include the activities of the following programs:

Ministry of Health and Long Term Care

- -Problem Gambling
- -Adult Community Mental Health
- -Day Treatment
- -Native Healer
- -Lake of the Woods Addictions
- -Early years
- -FASD clinic
- -MECCA clinic
- -Central Ambulance Communication Centre
- -Ambulance Regional Training, Kenora
- -Ambulance Regional Training, Thunder Bay
- -Municipal Taxes

### Other

- -Affiliate Base Hospital Program
- -Diabetes Education Program

The operating results of these programs are recorded in Schedule 3, 4, and 5 to the financial statements and their assets and liabilities are reported on the statement of financial position of the Hospital. Program surpluses are recorded as repayable in the year incurred, except for those programs for which permission has been obtained to carry over surpluses for future program expenditures. In these cases, program surpluses have been recorded as deferred contributions. Program deficits are included in general operations, since they are not funded by the Ministries. Adjustment settlements by the Ministries are recorded when settled.



# Revenue Recognition The Hospital follows the deferral method of account

The Hospital follows the deferral method of accounting for contributions which include donations and government grants.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health and Long Term Care. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect agreed arrangements approved by the Ministry with respect to the year ended March 31, 2007.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight line basis, at a rate corresponding with the amortization rate for the related capital assets except for contributions relating to separate Ministry of Health and Long Term Care Programs which are included in program expenses.

Revenue from Provincial Insurance Plans, preferred accommodations, marketed and other services is recognized when the goods are sold or the service is provided.

Ancillary Revenues (ie: commercial rents, cafeteria and vending sales and parking lot revenues) are recognized when the goods are sold, or in accordance with lease agreements.

### **Contributed Services**

There are a substantial number of volunteers who contribute a significant amount of their time each year to the Hospital. Because of the difficulty of determining the fair value, contributed services of volunteers are not recognized in the financial statements.

### Investments

Investments are recorded at cost. If the market value of investments becomes lower than cost and this decline in value is considered to be other than temporary, the investments are written down to market value.

### **Inventory**

Inventory is stated at the lower of cost and net realizable value. Cost is determined on a weighted average cost basis.



### **Capital Assets**

Capital assets are initially recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expenses in the period incurred. Improvements which extend the estimated life of an asset are capitalized.

Capital assets are amortized on a straight line basis over the following periods of time:

Buildings and building service equipment - 40 to 50 years

Computer equipment

- 5 years - 5 to 20 years

Furniture and equipment

Parking lot

- 10 years

### **Long-Lived Assets**

Long-lived assets consist of capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Hospital performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the assets' carrying amount. Impairment is measured as the amount by which the assets' carrying value exceeds its fair value. Any impairment is included in earnings for the year.

### **Financial Instruments**

The Hospital's financial instruments consist of cash, accounts receivable, investments, accounts payable, deferred contributions and accrued employee future benefit obligation. Unless otherwise noted, it is management's opinion that the Hospital is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying value, unless otherwise noted.

### **Compensated Absences**

Compensation expense is accrued for all employees as entitlement to these payments as earned, in accordance with the Hospital's benefit plans for vacation, sick leave and retirement allowances.

### Ministry of Health and Long Term Care **Programs and Other Programs**

The Ministry of Health and Long Term Care and Other Programs follow Canadian generally accepted accounting principles except for the following:

- 1. Capital assets are expensed in the year of purchase.
- 2. Contributions restricted for the purchase of capital assets are reported in revenue in the year that the assets are purchased.

The Hospital does not follow generally accepted accounting principles in these circumstances since the above reporting guidelines are the basis on which these programs are funded. The net effect of these differences is not material to the Hospital's operating results.



### **Employee Future Benefits**

The Hospital's employee future benefit programs consist of a defined contribution pension plan, as well as other post-retirement benefits. These benefits include health care, dental and life insurance.

The estimated future cost of providing other post-retirement benefits is actuarially determined using the projected benefits method pro-rated on service and management's best estimate of future experience (where applicable) retirement ages and expected health care costs. The attribution period for such cost begins the date of hire of the employee to the date the employee becomes fully eligible to receive the benefits. The discount rate used to determine accrued benefit obligations is based on a year-end market rate of interest for high quality debt instruments with cash flows that match the timing and amount of expected benefit payments.

As is commonly the case in Canada for benefits other than pensions, there are no assets associated with the Hospital's post retirement benefits plans.

Hospital contributions to the defined contribution plan are expensed as incurred.

# Recent accounting pronouncements

In January 2005, the Canadian Institute of Chartered Accountants issued new recommendations for the recognition and measurement of financial instruments, and amendments to the existing presentation and disclosure standards, effective for interim and annual financial statements with fiscal years beginning on or after October 1, 2006. Section 3855 Financial Instruments – Recognition and Measurement establishes standards for recognizing and measuring financial assets, financial liabilities and non-financial derivatives. Section 3861 Financial Instruments – Disclosure and Presentation discusses the presentation and disclosure of these items. The application of hedge accounting is covered in Section 3865 Hedges. Section 1530 Comprehensive Income establishes standards for reporting and displaying certain gains and losses, such as unrealized gains and losses related to hedges or other derivative instruments, outside of net income, in a statement of comprehensive income. Section 3251 Equity establishes standards for the presentation of equity and changes in equity, including changes arising from those items recorded in comprehensive income. There have also been numerous consequential amendments made to other Sections.

In December 2006, the Canadian Institute of Chartered Accountants issued Section 3862 Financial Instruments – Disclosures and Section 3863 Financial Instruments – Presentation to replace Section 3861 Financial Instruments – Disclosure and Presentation. These new Sections are effective for interim and annual financial statements with fiscal years beginning on or after October 1, 2007, but may be adopted in place of Section 3861, before that date.



For the year ended March 31, 2007

### **Measurement Uncertainty**

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the period in which they become known.



### 1. Cash

The Hospital's bank accounts are held at chartered banks. The accounts earn interest at prime less 2%.

2. Short-term Investments	Market Va	lue	2007	2006
CIBC – GIC in Trust CIBC Flexible GIC CIBC Bonus Rate GIC CIBC 4/5 Plans in Trust Accrued interest	\$ 250, 86,	′31 	250,000 86,731 - 336,731	\$ 11,981 284,622 488,700 33,969 4,180 823,452

The above GIC earns interest at a rate of 4.25%, and has a maturity date of March 31, 2008.

Fair values for the above investments are considered to approximate market values.

3. Accounts Receivable	2007	2006
Ministry of Health and Long Term Care Insurers and patients Other	\$ 372,201 \$ 719,369 512,235	315,721 496,320 512,694
Allowance for doubtful accounts	1,603,805 (27,490) \$ 1,576,315 \$	1,324,735 (27,574) 1,297,161

The carrying value of accounts receivable approximate fair value because of the short maturity of these instruments and because they are subject to normal credit terms.



4. Capital Assets			2007	2006
	Cost	Accumulated Amortization	Net book Value	Net Book Value
Land and land improvements Buildings and building service equipment Computer equipment Furniture and equipment Parking lots	\$ 212,775 21,973,815 1,992,220 12,416,739 103,546 \$ 36,699,095	\$ - 9,067,297 1,558,186 8,200,233 103,546 \$ 18,929,262	\$ 212,775 12,906,518 434,034 4,216,506 - \$ 17,769,833	\$ 212,775 13,329,665 473,113 5,093,817 - \$ 19,109,370

### 5. Accounts Payable

Trade Accounts payable	\$ 750,825	\$ 759,481
Due to Ministry of Health and Long Term Care	1,242,839	1,158,123
Accrued salaries and payroll remittances	1,690,808	1,376,987
Vacation benefits payable	1,562,018	1,559,415
Sick Leave benefits payable	23,034	44,574
4/5 plans	92,793	39,131
Other payables and accruals	124,644	240,610
F	\$ 5,486,961	\$ 5,178,321

The carrying value of accounts payable approximates fair value because of the short maturity of these instruments and because they are subject to normal credit terms.



### 6. Accrued Employee Future Benefit Obligation

The Hospital provides extended health care, dental and life insurance benefits to all unionized, full time employees who enrol in the benefit plans. The Hospital accrues its obligations under these plans as the benefits are earned.

At March 31, 2007, the Hospital's accrued benefit obligation relating to post-retirement benefit plans was \$727,500 (2006 - \$622,500). This accrual is based on an actuarial valuation for accounting purposes as at March 31, 2007. These actuarial valuations were based on assumptions about future events. The significant actuarial assumptions adopted in estimating the Hospital's accrued benefit obligation were as follows:

Discount Rate	5.25% per annum
General Inflation	5.0% per annum
Dental Cost Trend Rates	4.5% per annum
Extended Health Care Trend Rates	10.5% in 2006 decreasing by 1.0% each year to an ultimate rate of 4.5% per annum
Retirement Age	Age 60 or one year later if older than 60
Full Eligibility Age	Age 55
Members Electing Coverage at Retirement	
CUPE	80%
ONA	50%

Retirement and Other Employee Future Benefit Liabilities		2007	2006	
		Total Employee Future Benefits		Total Employee Future Benefits
Accrued Employee Future Benefit Obligations at March 31, 2007 Unamortized Actuarial Gains (Losses) at March 31, 2007 Prior service costs at March 31, 2007	\$	1,268,100 (494,600) (46,000)	\$	1,159,500 (485,200) (51,800)
,	\$	727,500	\$	622,500



### 6. Accrued Employee Future Benefit Obligation- Continued

Retirement and Other Employee Future Benefit Expenses	2007	2006
Employee Future Denent Expenses	l Employee ire Benefits	al Employee ture Benefits
Current Year Benefit Cost Interest on Accrued Benefit Obligation Recognized Actuarial gains Cost of (gain on) plan amendments Recognition of unamortized actuarial losses (gains) on plan amendments Recognition of gains (losses) on prior service costs	\$ 52,000 62,500 35,800 - (9,400) 5,800	\$ 45,100 60,300 68,900 40,100 (44,700) (34,300)
	\$ 146,700	\$ 135,400

Included in salaries, wages and employee benefits in the statement of operations is an expense of \$41,700 (2006 - \$36,200) regarding non pension future employee benefits.

### 7. Deferred Contributions

a) Deferred Contributions – Donations and Grants
Deferred contributions represent funding received for programs which will be utilized in future years.

2007		2006
 2 202 202	ď	242 (22
\$ 2,283,393	•	342,632

b) Deferred Contributions – Unamortized Capital Contributions Deferred capital contributions related to capital assets represent the unamortized amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations.

Xevenue III III e e e e e e e e e e e e e e e	 2007		2006
Balance, beginning of year Additional contributions received Less: amounts amortized to revenue	\$ 10,642,079 559,507 (1,615,093)	\$	11,096,035 1,065,961 (1,519,917)
	\$ 9,586,493	\$	10,642,079
		The second second	



### 8. Net Assets Invested in Capital Assets

17,769,833	ф	
	\$	19,109,370
9,586,493		10,642,079
8,183,340	\$	8,467,291
2007		2006
1,615,093	\$	1,519,917
(1,931,482)		(1,886,677)
(316,389)	\$	(366,760)
591,945	\$	1,470,854
559,507		(1,065,961)
32,438	\$	404,893
	1,615,093 (1,931,482) (316,389) 591,945 559,507	8,183,340 \$  2007  1,615,093 \$ (1,931,482) (316,389) \$  591,945 \$ 559,507

### 9. Commitments and Contingencies

The Hospital is a member of the Health Care Insurance Reciprocal of Canada (HIROC). HIROC is a pooling of the public liability insurance risks of its members. All members of the pool pay annual premiums which are actuarially determined. All members are subject to reassessment for losses, if any, experienced by the pool for the years in which they were members and these losses could be material. No reassessments have been made to March 31, 2007.



### 10. Pension Plan

The majority of the employees of the Hospital are members of the Hospitals of Ontario Pension Plan (HOOPP) which is a defined contribution pension plan.

Contributions to the plan made during the year by the Hospital on behalf of its employees amounted to \$1,707,296 (2006 – \$1,684,949) and are included in employee benefits in the statement of operations.

### 11. Related Entities

The Hospital has an economic interest in Lake of the Woods District Hospital Foundation (the Foundation) and Lake of the Woods District Hospital Auxiliary (the Auxiliary). Both of these organizations raise funds for the Hospital for the purchase of capital assets. During the year, the Foundation and the Auxiliary transferred \$259,486 (2006 - \$597,435) and \$104,129 (2006 - \$108,640) respectively to the Hospital for capital asset purchases.

### 12. Comparative Figures

Certain comparative figures have been reclassified to conform with the current year's presentation.

### 13. Economic Dependence

The Lake of the Woods District Hospital receives the majority of its funding from the Ministry of Health and Long Term Care.



# Lake of The Woods District Hospital Schedule 1 - Revenue For the year ended March 31, 2007

		2007		2006
Ministry of Health and Long Term Care				
Base funding	\$	23,776,827	\$	22,953,600
One time funding		4,314,743		3,060,431
		28,091,570		26,014,031
Patient Revenue from Other Payors				
Workplace Safety and Insurance Board				
-Inpatient		91,025		8,835
-Outpatient		46,318		37,149
Non-residents of the province				
-Inpatient		350,147		262,363
-Outpatient		399,961		377,400
Non-residents of Canada and uninsured residents				
-Inpatient		21,000		21,097
-Outpatient		52,306		69,925
X-ray, ECG and Pulmonary Functions		1,485,651		1,349,145
Ambulance Services		71,000		71,996
		2,517,408		2,197,910
Differential charges for preferred accommodation		407,253		379,061
Chronic care co-payments		45,888		40,186
		453,141		419,247
Other Revenue				
Investment income		105,813		63,132
Food Services		220,640		242,866
Ancillary operations		457,659		453,702
Parking		215,963		220,818
Laboratory services		433,794		413,723
Other revenue and recoveries		1,619,473		1,392,561
Management fees		10,416		31,451
Donations		137,478		170,315
Donations		3,201,236		2,988,568
Total Hospital Operating Revenue Revenue from other programs, net of amounts repayable		34,263,355		31,619,756
to funding agencies, Schedule 3, 4, and 5	Management	5,313,002	e gaye a monimiera mai koyê diredi	5,782,402
Total Revenue	\$	39,576,357	\$	37,402,158



# Lake of The Woods District Hospital Schedule 2 – Hospital Expenses For the year ended March 31, 2007

	2007	 2006
Salaries, Wages and Employee Benefits		
Administrative and Support Services	\$ 5,578,995	\$ 5,400,366
Nursing Inpatient Services	8,545,431	9,209,498
Ambulatory Care Services	2,985,525	2,688,265
Diagnostic and Therapeutic Services	4,120,309	3,992,579
Regional Stroke Community Program	47,354	55,770
Education	86,181	101,510
Marketed Services	242,971	157,061
WSIB NEER Assessment	47,182	48,821
Future Employee Benefits	 105,000	 99,178
	\$ 21,758,948	\$ 21,753,048
Administrative and Support Services Administrative and Support Services Nursing Inpatient Services Ambulatory Care Services Regional Stroke Community Program Diagnostic and Therapeutic Services Education Marketed Services	\$  2,175,782 543,638 436,279 1,684 1,205,560 80,230 337,984 4,781,157	\$ 2,437,603 257,811 343,193 7,742 1,196,834 89,678 349,018
Medical and Surgical Supplies Administrative and Support Services Nursing Inpatient Services Ambulatory Care Services Diagnostic and Therapeutic Services Education	\$ 59,241 519,283 377,451 51,722	\$ 70,487 588,465 369,241 19,145 79
Marketed Services	 47	 40
	\$ 1,007,756	\$ 1,047,457



# Lake of the Woods District Hospital Schedule 3 – Ministry of Health and Long Term Care Community Health and Addictions Programs For The Year Ended March 31, 2007

			ح ر	Adult					Ï	Lake of the						
	ш В	Problem Gambling		Mental Heath	Ţ	Day Treatment		Native Healer	4	Woods Addictions		FASD Clinic		2007 Total		2006 Total
Revenue Ministry of Health and Long Term Care Other	€9	204,600	€9	368,051	<del>6/3</del>	588,034	€>	101,845	€9	1,733,270 45,915		\$ 173,175	€9	\$ 3,168,975 46,623	€	\$ 3,454,109
	€	205,308	€9	368,051	<del>69</del>	588,034	€9	101,845	€9	1,779,185	€9	\$ 173,175	<del>69</del>	\$ 3,215,598	€	\$ 3,496,230
Expenses Salaries and employee benefits Supplies and other expenses	€9	145,257 60,051	<b>↔</b>	295,331 72,720	€9	339,213 215,773	€9	66,385 35,460	€	1,306,209	€>	\$ 143,346 29,829	<del>99</del>	2,295,741	€	\$ 2,467,300 1,003,183
	8	205,308	€	368,051	€9	554,986	€9	101,845	€9	1,779,185	€	173,175	€9	3,182,550	€9	\$ 3,470,483
Excess of (expense over revenue) revenue over expense before amounts repayable to funding agencies	<b>↔</b>	1	€9	1	<del>≶</del>	33,048	<b>↔</b>	•	<del>€</del>	1	<del>€</del> 3	1	<del>∽</del>	33,048	<del>∽</del>	25,747
Amounts repayable		1		1		(33,048)		1		1		1		(33,048)		(25,747)
Excess of expense over revenue for the year	<b>⇔</b>	1	↔	1	↔	1	<del>⊘</del>	1	છ	1	↔	å	€9	'	↔	1



Lake of the Woods District Hospital
Schedule 4 – Ministry of Health and Long Term Care
Emergency Health Services
For the year ended March 31, 2007

	Centra Comr	Central Ambulance Communication Centre	An An Region	Kenora Ambulance Regional Training	Thu An R	Thunder Bay Ambulance Regional Training		2007 Total		2006 Total
Revenue Ministry of Health and Long Term Care Other	<del>€</del>	1,596,319	<del>⊘</del>	264,062	<del>90</del>	144,712	€	2,005,093	<del>↔</del>	1,984,973
	€	1,596,889	· <del>60</del>	265,536	€	145,876	<del>⊘</del>	2,008,301	↔	1,986,360
Expense Salaries and employee benefits Supplies and other expenses	<del>€9</del>	1,395,002	<del>€</del>	99,340 155,388	<del>≶</del>	77,082	<del>9</del>	1,571,424	↔	1,384,048 525,450
	€9	1,534,246	<del>⊗</del>	254,728	€	133,147	€	1,922,121	8	1,909,498
Excess of revenue over expense before amounts repayable/refundable to funding agencies Amounts repayable/deferred	€	62,643 (62,643)	<del>€</del>	$\frac{10,808}{(10,808)}$	<del>≶</del>	12,729	<del>∽</del>	86,180 (86,180)	€	76,862 (76,862)
Excess of revenue over expense for the year	€9	1	€9		89	1	<del>69</del>	1	€9	



Lake of the Woods District Hospital Schedule 5 – Other Programs For the year ended March 31, 2007

	Mur	Municipal Taxes	Affilia Pro	Affiliate Base Program	Edt.	Diabetes Education Program	2007 Total	07 tal	2006 Total	
Revenue Ministry of Health and Long Term Care	€9	11,100	<del>≶</del>	<b>1</b>	<del>6/3</del>		<del>∨</del> 3	11,100	↔	11,100
Ministry of Community, Family and Children's Services Northern Diabetes Network Other				29,844		167,386		- 167,386 29,844		213,799 144,936 32,585
	<del>59</del>	11,100	€	29,844	€	167,386	<del>€9</del>	208,330	↔	402,420
Expenses Salaries and employee benefits Payment to physicians Supplies and other expenses	<b>↔</b>	- 11,100	€9	5,533 23,120 1,191	<del>59</del>	158,540 - 8,846	€9	164,073 23,120 21,137	↔	294,638 25,420 82,362
	<del>6/3</del>	11,100	€	29,844	€	167,386	€	208,330	↔	402,420
Excess of revenue over expense before amounts repayable to funding agencies	€	•	<b>↔</b>		<del>≶</del>	1	<del>≶</del> 3	1	€9	1
Amounts deferred		1				1		1		1
Excess of (expense over revenue) revenue over expense for the year	<b>€</b>	ı	<del>9</del>	1	€	1	€9	ı	<del>⇔</del>	1

