

APPENDIX C – ATTESTATION

Attestation Form

Prepared in accordance with section 15 of
the *Broader Public Sector Accountability Act, 2010* (BPSAA)

TO: Board of Directors, **Lake of the Woods District Hospital** (the “Board”)
FROM: Cheryl O’Flaherty, President and CEO, Lake of the Woods District Hospital
DATE: **June 11, 2026**
RE: **April 1, 2025 to March 31, 2026 (“the Applicable Period”)**

On behalf of the **Lake of the Woods District Hospital** (the Hospital), I attest to:

- the completion and accuracy of reports required of the Hospital pursuant to section 6 of the BPSAA on the **use of consultants**;
- the Hospital’s compliance with the prohibition in section 4 of the BPSAA on **engaging lobbyist services** using public funds;
- the Hospital’s compliance with any applicable **expense claims directives** issued under section 10 of the BPSAA by the Management Board of Cabinet;
- the Hospital’s compliance with any applicable **perquisite directives** issued under section 11.1 of the BPSAA by the Management Board of Cabinet; and
- the Hospital’s compliance with any applicable **procurement directives** issued under section 12 of the BPSAA by the Management Board of Cabinet,
- the Hospital’s compliance with any applicable directives issued under section 13 of the BPSAA by the Management Board of Cabinet on the preparation and publication of **business plans and other business or financial documents**, during the Applicable Period.

In making this attestation, I have exercised care and diligence that would reasonably be expected of a President & Chief Executive Officer in these circumstances, including making due inquiries of Hospital staff that have knowledge of these matters.

I further certify that any material exceptions to this attestation are documented in the attached Schedule A.

Dated at Kenora, Ontario this 11th day of June, 2026.



Cheryl O’Flaherty
President & CEO
Lake of the Woods District Hospital

I certify that this attestation has been approved by the Board of the Lake of the Woods District Hospital on June 11, 2026

A handwritten signature in blue ink, appearing to read "Fred Richardson", written over a horizontal line.

Fred Richardson
Chair of the Board
Lake of the Woods District Hospital

SCHEDULE A to Attestation

1. **No known exceptions** to the completion and accuracy of reports required in section 6 of the BPSAA on the **use of consultants**;
2. **No known exceptions** to the Hospital's compliance with the prohibition in section 4 of the BPSAA on **engaging lobbyist services** using public funds;
3. **No known exceptions** to the Hospital's compliance with the **expense claims directive** issued under section 10 of the BPSAA by the Management Board of Cabinet;
4. **No known exceptions** to the Hospital's compliance with the **perquisites directive** issued under section 11.1 of the BPSAA by the Management Board of Cabinet;
5. **No known exceptions** to the Hospital's compliance with the **procurement directive** issued under section 12 of the BPSAA by the Management Board of Cabinet; and
6. **No known exceptions** to the Hospital's compliance with the directives issued under section 13 of the BPSAA by the Management Board of Cabinet on the preparation and publication of **business plans and other business or financial documents**.

APPENDIX A – HOSPITAL REPORT ON CONSULTANT USE

Name of Hospital: Lake of the Woods District Hospital

OH Region: North West

Reporting Period: April 1, 2025 to March 31, 2026

No.	Consultant Firm Name(s)	Name and Title of Consulting Contract	Contract Term If the contract term has been extended, please include the original contract term and the amended contract term	Procurement Value (A) Original value plus (B) Value of amendments and (C) Total procurement value (\$)/ Total Paid	Consultant Selection Process (Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	Modifications to Agreement (Yes/No) If Yes, did the procurement documents permit modifications to the term or value of the agreement?
1.	Kimberly G. Elke	Business Case Development	April 2025 – March 2026	Hourly Rate – as required Total Paid in 2025/26 = \$145,872	Non-competitive (internal resources not available to complete required business cases)	Not applicable
2.	Amir Remtulla and Associates Inc.	Strategic Consulting	April 2025 – March 2026	Hourly Rate – as required Total Paid in 2025/26 = \$90,400	Non-competitive (services not available locally)	Not applicable
3.	LBE Group Inc.	Engineering Design for Renovations	April 1, 2020 – March 31, 2021 Extended to March, 31, 2026	Hourly Rate as required Purchased by TBT Engineering Ltd., see row 11 below.	Invitational Competitive	Not applicable
4.	Colliers Project Leaders	Project Management for All Nations Hospital Project for Stages 1 & 2	July 10/19 to end of Stage 2 of project	A: Total Contract \$154,710 B: Amendments \$136,000, \$84,434.85 \$74,542	Open Competitive	Yes – Extension of term commensurate with completion of project and for follow up service at Per Diem Rates stated in original cost proposal

				\$148,400 \$38,000 \$81,000 Total paid in 2025/26 = \$35,774		
5.	LM Architectural Group	Prime Consultant for All Nations Hospital Project for Stages 1 & 2	February 4, 2020 – end of Stage 2 of project	Total Contract = \$978,000 plus HST Total paid in 2025/26 = \$41,104	Open Competitive	Not applicable
6.	Boreal Architecture Studio Inc.	Architectural design for Renovations	April 1, 2020 – March 31, 2021 Extended to March 31, 2026	Hourly Rate as required Total Paid in 2025/2026 = \$65,786	Invitational Competitive	Not applicable
7.	Stantec Consulting Ltd.	Capital Project Scheduling and Advisory Services	July 1, 2025 to April 30, 2026	Contract Value: \$334,222 Total Paid in 2025/2026 = \$115,530	Competitive tendering RFP #CW557602 for North York General Hospital. Piggyback agreement.	Yes, procurement allowed for piggyback agreements
8.	Hanscomb	Cost Estimating Services – Outbuildings, All Nations Hospital Project	October 9, 2025 to end of mandate (approx. March 31, 2026)	Contract Value: \$39,550 Total Paid in 2025/2026 = \$36,133	Non-competitive as Hanscomb was a subconsultant used as part of #5 above with knowledge of the project	Not applicable
9.	Northern Supply Chain Services Inc.	Procurement services	April 2025 – March 2026	Hourly Rate – as required Total Paid in 2025/2026 = \$23,500	Non-competitive (internal resources not available to complete services)	Not applicable

10.	Bain Smith Business Valuation and Consulting Inc.	Financial Consultant, Outbuilding Business Cases	September 15, 2025 – end of mandate (approx. March 31, 2026)	Contract Value: \$109,497 Total Paid in 2025/2026 = \$54,748	Invitational Competitive	Not applicable
11.	TBT Engineering Ltd.	All Nations Hospital Project Preliminary Site Work Parking Assessment, Layouts & Cost Estimates	Summer 2025 -March 2026	Hourly Rate – as required Total Paid in 2025/2026 = \$111,780	Non-competitive (TBT Engineering Ltd. purchased LBE Group Inc. as per row 3 above)	Not applicable
12.	Diamond and Schmitt Architects Inc.	Master Planning and Re-Visioning Services	January 5, 2026 – September 4, 2026	Contract Value: \$279,440 Total Paid in 2025/2026 = \$59,634	Invitational Competitive	Not applicable
13.	Resource Planning Group	All Nations Hospital Functional Program Updates	January 13, 2026 – April 22, 2026	Hourly to limit of \$25,000 Total Paid in 2025/2026 = \$15,538	Non-Competitive (sub-consultant)	Not applicable
14.	HTFC Inc.	All Nations Hospital site and urban planning advice	January 27, 2025 - ongoing	Hourly Rate – as required Total Paid in 2025/2026 = \$12,462	Non-Competitive (sub-consultant)	Not applicable
15.	Trans4mation Solutions Consulting	Clinical Management Structure Assessment	April 2025 – March 2026	Hourly Rate – as required Total Paid in 2025/2026 = \$85,763	Invitational Competitive	Not applicable

16.	Meyer Strategic Health Solutions	Consulting for Rural Generalist Project	April 2025 – March 2026	Hourly Rate – as required Total Paid in 2025/2026 = \$15,792	Non-competitive (focus expertise with situational awareness)	Not applicable
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Preservation of Solicitor –client privilege:

This legislation maintains the integrity of solicitor client privilege, litigation privilege and settlement privilege, and does not require the disclosure of information subject to any of these privileges.

While hospitals are expected to report on their retention of lawyers and law firms for the provision of consulting services, they are not required to report on instances where they have retained lawyers and law firms to provide legal advice, draft legal documents, conduct litigation on behalf of a hospital, or otherwise for the purpose of providing legal services to a hospital.