



## Regular Meeting of the Board of Directors

<b>Date:</b> April 9, 2026	<b>Location:</b> LWDH Boardroom	<b>Chairperson:</b> Fred Richardson	<b>Admin Support:</b> Mary Natavio
<b>Time Meeting Called to Order:</b> 5:01 p.m.		<b>Time Meeting Adjourned:</b> 6:29 p.m.	
<b>Present:</b>			
Richardson, Fred, LWDH Chair Johanson, Nancy, LWDH Vice Chair Boutette, Rita, LWDH Board Director Cordeiro, Claudine, LWDH Board Director Kantola, Rod, LWDH Board Director Dietsch, Mike, LWDH Board Director Haney, Logan, LWDH Board Director Robertson, Lori, LWDH Board Director		Hendy, Ashley, LWDH Foundation (via Teams, left at 5:43pm) O’Flaherty, Cheryl, President & CFO Moore, Dr. Sean, Chief of Staff Sharp, Anthony, VP Operations Ferguson, Christene, Interim VP of Patient Services & CNO (via Teams) Wesley-James, Alison, VP Corporate Services & Capital Planning (via Teams)	
<b>Guests:</b>		<b>Regrets/Absent:</b>	
Buffett, Melanie, Director of Strategy and Innovation (joined 5:01pm, left 5:34pm)		Singleton, Tara, LWDH Board Director Dunlop, Karen, LWDH Board Director Mymko, Mark, LWDH Board Director Dr. Kyle, David, President of Medical Staff	

AGENDA ITEMS	DISCUSSION	ACTION
<b>1. Call to Order</b>	F. Richardson, Chair, called the meeting to order at 5:01 p.m.	Called to Order
<b>1.1. Attendance and Welcome</b>	F. Richardson welcomed all attendees to the meeting.	Information
<b>1.2. Acknowledgement of Traditional Lands</b>	The traditional lands of the Anishinaabe of Treaty Three and the Métis Nation were acknowledged.	
<b>1.3. Approval of Agenda</b>	<b>Moved</b> by C. Cordeiro and <b>seconded</b> by L. Robertson that the regular meeting agenda be approved as presented.	Motion # 26/04/1 Carried
<b>1.4. Declaration of Conflict of Interest</b>	No conflicts of interest were declared.	None Declared
<b>2. Consent Agenda</b>	<b>Moved</b> by N. Johanson and <b>seconded</b> by M. Dietsch that the Consent Agenda be approved as circulated:  <b>Minutes:</b> <b>2.1.</b> Board of Directors Regular Meeting: March 12, 2026 (draft) <b>2.2.</b> LWDH Peer Comparison Liability Limit <b>Other:</b> <b>2.3.</b> President and CEO Report <b>2.4.</b> Chief of Staff Report <b>2.5.</b> VP Operations Report <b>2.6.</b> VP Patient Services and CNO Report	Motion # 26/04/2 Carried
<b>3. Education Items:</b> <b>3.1. LWDH Strategy and Innovation Department</b>	<ul style="list-style-type: none"> <li>• Melanie Buffett, Director of Strategy and Innovation, joined the meeting at 5:01pm.</li> <li>• Meeting materials have been circulated prior to the meeting.</li> <li>• The Board received a detailed presentation regarding the LWDH’s Strategy and Innovation Department.</li> <li>• The department focuses on workforce development, regional collaboration, project management, and socio-occupational initiatives to support sustainable healthcare delivery in Northwestern Ontario.</li> <li>• Questions were also raised and addressed about challenges related to Indigenous recruitment.</li> <li>• M. Buffet left the meeting at 5:34pm.</li> </ul>	Information
<b>4. Strategy Item/s:</b> <b>4.1. ANHP Update</b>	<ul style="list-style-type: none"> <li>• An update was provided on the All Nations Hospital Project, including forthcoming approvals, master site planning, risk management, and others.</li> <li>• Orientation session between the Steering Committee, Audit and Finance Committee and as well as the Capital Planning Committee with the Infrastructure Ontario is being planned.</li> <li>• Tentative date and time: April 23<sup>rd</sup> at 1:00pm</li> </ul>	Information



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	<ul style="list-style-type: none"> <li>It was recommended that the Audit and Finance Committee's meeting on May 26<sup>th</sup> be used to bring the group again, to receive Infrastructure Ontario's recommendation.</li> <li>Subsequently, a joint board meeting is being proposed for both Boards to go over the IO's recommendations.</li> <li>Questions regarding local share were raised and addressed.</li> </ul>	
<b>4.2.</b> OHA's Projected Illness Report	<ul style="list-style-type: none"> <li>Board received a presentation regarding OHA's Projected Illness Report.</li> <li>The study was completed in 2024, where they took all the determinants and projected the possible illnesses in 15yrs</li> <li>Some of the implications are increasing healthcare needs and living longer with more illness,</li> </ul>	Information
<b>4.3.</b> Meditech Expanse Update	<ul style="list-style-type: none"> <li>Progress on preparations for the Meditech Expanse implementation was outlined, including completion of key readiness activities, refinement of future-state workflows, and adjustments to project leadership to support competing priorities.</li> <li>Approximately, there's one year remaining until go-live and preparatory work remains on track.</li> </ul>	Information
<b>5. Discussion Items:</b> <b>5.1.</b> Patient Story	<ul style="list-style-type: none"> <li>CBC's story regarding the temporary bloodwork collection at LWDH when LifeLabs reduced its hours late last January was shared with the Board. This service ended last April 2, 2026.</li> <li>This story has received positive reviews as the patients received continuous care despite LifeLabs' reduced clinic hours.</li> <li>Case study regarding the impact of Central Waitlist Management System in Northwestern Ontario was also discussed, which highlighted the power of digital strategy and its significance in the system.</li> </ul>	Information
<b>5.2.</b> 2026 Ontario Budget	<ul style="list-style-type: none"> <li>2026 Ontario Budget was discussed.</li> <li>It was noted that the budget increases health sector funding, including up to 4% for hospitals. However, hospitals will continue to face operating deficits and increased reliance on debt despite the \$1.1B investment.</li> </ul>	Information
<b>5.3.</b> Director Recruitment Update	<ul style="list-style-type: none"> <li>The Board received an update on Board Director Recruitment.</li> </ul>	Information
<b>6. Decision Items:</b> <b>6.1.</b> Professional Staff Privileges (Appointments, Reappointments, Changes in Privileges, Regional Ordering)	<ul style="list-style-type: none"> <li><b>Moved</b> by C. Cordeiro and <b>seconded</b> by R. Kantola that the Professional Staff Privileges for the year ending December 31, 2026 be approved as presented.</li> </ul>	Motion # 26/04/3 Carried
<b>6.2.</b> Service Leads Position	<ul style="list-style-type: none"> <li><b>Moved</b> by R. Kantola and <b>seconded</b> by R. Boutette that the Service Leads Position be approved as presented.</li> </ul>	Motion # 26/04/4 Carried
<b>6.3.</b> Board Policy Manual	<ul style="list-style-type: none"> <li><b>Moved</b> by C. Cordeiro and <b>seconded</b> by R. Boutette that the Board of Directors approve the updated Board Policy Manual as recommended by the committee.</li> </ul>	Motion # 26/04/5 Carried
<b>7. Adjournment</b>	<b>Moved</b> by M. Dietsch that the regular meeting be adjourned at 6:29 pm.	Adjourned



Lake of the Woods  
District Hospital

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Fred Richardson, Chair

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Cheryl O'Flaherty, President and CEO